

CELEBRATING TOGETHER:

The 75th Anniversary of the United Nations (UN)

The International Public Service Day (June 23rd)

The African Union Anti-Corruption Day (July 11)

United Cities and Local Governments of Africa (UCLG Africa), its African Local Governments Academy (ALGA) and their Partners organize :

4th African Forum of Territorial Managers and Training Institutes targeting the Local Level



Theme of the Forum:

“Promoting Responsible, Transparent, Ethical, Effective and Accountable Local Public Institutions in Africa to Act and Impact the Decade of Action“.

CONCEPTUAL NOTE

Tangier, Kingdom of Morocco

From 23rd to 28th November 2020

«Together for an Effective Local Africa»

CONCEPTUAL NOTE

CONTEXT

During the celebration of the International Public Service Day in 2018 and the organization of the Public Service Forum, in the Kingdom of Morocco, in Marrakech, under the High Patronage of HIS MAJESTY THE KING MOHAMMED VI, the United Nations Department of Economic and Social Affairs (UN DESA), the African Union Specialized Technical Committee No.8 on Public Service, Local Government, Urban Development and Decentralization, the Islamic World Educational, Scientific and Cultural Organization (ICESCO), the Ministry in charge of the Reform of Administration and Public Service of the Kingdom of Morocco, United Cities and Local Governments of Africa (UCLG-Africa) and its African Local Governments Academy (ALGA) organized a Side event on 22 June 2018, on «Transparency, Integrity and the Fight against Corruption: a key requirement for the achievement of Sustainable Development». At the end of this event, the participants presented and adopted a Declaration stating:

“Stressing the scope of the commitment of African Heads of State and Government on the occasion of the United Nations General Assembly High-Level Meeting in favor of the rule of law, an essential condition for the prevention and fight against corruption“;

“Inspired by the noble collective ideals expressed in the African Union’s Agenda 2063 for as peoples for a corruption-free Africa, where good democratic and participatory governance and respect for human rights prevail“;

“Conscious of the negative impact of corruption and its detrimental effects both on human development, economic growth, competitiveness, the functioning, image and reputation of democratic institutions, which are essential factors for the stability of national and local institutions as well as for the establishment of social justice“;

“Bearing in mind that the Member States of the African Union have proclaimed 11 July each year as «African Anti-Corruption Day» and dedicated 2018 as the African Year of the Fight against Corruption with the theme «Overcoming Corruption: A Sustainable Path for Africa’s Development“;

“Adhering to the standards of good governance set out in African and international instruments relating to the fight against corruption, the promotion of transparency and integrity, in particular the various Protocols and Charters of the African Union relating to the fight against corruption, the promotion of public service and decentralization, the United Nations Convention against Corruption, as well as the strategies developed by the Member States of the African Union to that corrupt practices do not undermine the achievement of sustainable development goals in 2030“;

“Welcoming the efforts of Member States of the African Union in the implementation of these instruments and the willingness of the Heads of State and Government to respect commitments concerning the prevention and fight against corruption and the promotion of transparency and integrity in the governance of the territories“;

“Recalling that approximately 65% of the Sustainable Development Goals (SDGs) must be implemented at the level of cities and territories, which requires a firm commitment by States and the international community to apply the principle of subsidiarity and the recognition of the inescapable role of local and regional governments in the effective implementation of SDGs on the ground“;



“Convinced of the need to act now, and first and foremost at the level of cities and territories, to promote the advent of peaceful and inclusive societies for sustainable development, to ensure access to justice for all and to establish effective, accountable and inclusive institutions at all levels“.

The Declaration also contains provisions targeting the main actors (the International Community, States, National, Regional and Local Governments) concerned by this dynamic, which is certainly full of worthy ambitions, but without forgetting the challenges, complexities and ambushes which are likely to make its implementation difficult and arduous.

Indeed, it should be recalled that, at the global level, the entire International Community has been working since 2015 to implement and make concrete the Sustainable Development Goals (SDGs), through 17 objectives, 169 targets and more than 200 indicators, in order to meet the major challenges of our time by 2030. Among these goals, there is the SDG 16, which calls for promoting peaceful and inclusive societies for sustainable development, ensuring access to justice for all, and building effective, accountable and inclusive institutions at all levels. The targets of the SDG 16 are the following:

16.1	Significantly reduce, worldwide, all forms of violence and related death rates everywhere.	According to the United Nations Development Program, corruption, bribery, theft and tax evasion cost to Developing Countries ¹ US\$ 1.26 trillion per year.
16.2	End child abuse, exploitation, trafficking and all forms of violence and torture.	
16.3	Promote the rule of law at the national and international levels and ensure equal access to Justice for all.	
16.4	By 2030, significantly reduce illicit financial and arms flows, strengthen the recovery and return of stolen assets and combat all forms of organized crimes.	
16.5	Substantially reduce corruption and bribery in all its forms.	
16.6	Building effective, accountable and transparent institutions at all levels.	
16.7	Ensure responsive, inclusive, participatory and representative decision-making at all levels.	
16.8	Broaden and strengthen the participation of Developing Countries in the institutions responsible for governance at the global level.	
16.9	By 2030, provide legal identity for all, including birth registration.	
16.10	Ensure public access to information and protect fundamental freedoms, in accordance with national legislation and international agreements.	
16.a	Strengthen relevant national institutions, including through international cooperation, for building capacities at all levels, in particular in developing countries, for preventing violence and combating terrorism and crime.	
16.b	Promote and enforce non-discriminatory laws and policies for sustainable development.	

As a set of universal goals, the SDGs are not just for some countries, but for all countries - rich and poor alike. It is fundamentally about rethinking everything we do. At the end of the day, it's not just about governance. We do need a governance that produces results for societies, individuals, citizens, communities and territories, on the one hand, and a governance whose legitimacy depends on its overall effectiveness and the performance of its the policies, on the other hand². It also depends and relies on participation and inclusiveness in societies where people will only accept transformation if their voice is heard (leaving no one, no place, behind) and if we get out of the logic of silos³.

At the African level, African Charter on the Values and Principles of Decentralization, Local Governance and Local Development, adopted in Malabo (2014), which includes among its objectives the promotion and protection of the principles and values of decentralization, local governance and local development, aims to stimulate this processes and policies based on the inspired following Core Values (Article 4):

¹ www.undp.org

² See the Book of Louis MEULEMAN, Metagovernance for Sustainability, A framework for implementing the Sustainable Development Goals, London, 2018.

³ Cf. United Nations General Assembly, September 2015.

- a. Community participation and inclusiveness.
- b. Solidarity.
- c. Respect for human and peoples' rights.
- d. Diversity and Tolerance.
- e. Justice, equality and equity.

- f. Integrity.
- g. Civic responsibility and citizenship.
- h. Transparency and accountability.
- i. Responsiveness.

The political will exists, legal instruments exist at all levels of governance, actors and stakeholders exist at all levels, institutions/organizations and structures are created ; commitments are made; human, financial, technical and technological resources are allocated, mobilized and assigned... And yet, reality shows that there are serious issues at the level of public institutions, particularly at the sub-national level, in terms of leadership, institutions, organizations, management, behaviors, accountability, results and impact on the sustainable development of the World We Want and the Africa We Want.

According to the UN Secretary General, Mr. António Guterres, our world is “*at a crossroads on diverse fronts*”, whether it be «the climate emergency, growing inequalities, rising hatred and intolerance, and the alarming number of threats to peace and security»⁴, in addition to the mistrust in public institutions, lack of trust in political leaders, galloping urbanization, hunger, migratory flows, unemployment and jobless youth, gender inequalities, the digital revolution, but also digital chaos, corruption and unethical behavior especially in the public sphere, etc.... All these are areas that require urgent and collective attention and action.

Indeed, despite the progress made in several areas, and according to the 2019⁵ SDG Progress Report, the pace is not fast enough to achieve the Goals by 2030. Similarly, the World Report on Sustainable Development by the Group of 15 Eminent scientists and specialists stresses «despite initial efforts, the world is not on track to meet most of the 169 targets that make up the SDGs». Four facts are of particular concern to experts: Growing inequalities, climate change, biodiversity loss, and increasing amounts of waste from human activity.

In 2020, the International Community has entered a decisive Decade for present and future generations and for all lifes on this planet and it has been decided to make it a **Decade of action and service for sustainable development**.

For the African Union, , in its Report on Governance in Africa «Promoting the Common Values of the African Union» (2019)⁶, significant progress on some of the common values of the African Union as well as the aspirations of Agenda 2063 should be highlighted. Nevertheless, the same Report reveals the persistence of important challenges that require urgent measures to achieve the objectives of democratic reforms and to move resolutely on the path of sustainable development.

“...a good number of African leaders have declared National Visions and formulated innovative programmes. But though most African countries have adopted the culture of planning, there is still need for greater efforts to implement and internalize these plans to yield positive development outcomes. It is encouraging to note that Member States have implemented constitutional reforms for greater democracy, political freedom and pluralism. Indeed, many countries have restored multi-party politics, fixed presidential term-limits, conducted regular and competitive legislative and presidential elections, improved the oversight functions of legislatures, guaranteed judicial independence and allowed civil society organizations to function freely.”⁷


The Local Public Institutions embodied by the Regional and Local Governments, have a decisive role to play in this framework to be a real actor of change able to act and impact the Decade of Action proclaimed, wanted and supported by all the components of the International Community.

4 www.un.org/press

5 https://unstats.un.org/sdgs/report/2019/The-Sustainable-Development-Goals-Report-2019_French.pdf

6 Publication of the African Peer Review Mechanism (APRM), in collaboration with the African Governance Architecture (AGM), 2019

7 Idem, Foreword by H.E. Idriss Déby ITNO, President of the Forum of MAEP, President of the Republic of Chad, page 9.



During the work of *the first edition of the African Forum of Territorial Managers and Training Institutes targeting the Local Level (FAMI1)* under the theme «*Human Resources of African Territorial Governments: Time to act, is now!*», organized in Salé, at the International University of Rabat (IUR), in Morocco, from 18 to 21 September 2017, the participants noted the importance of training and capacity building of Human Resources of Local Governments, given the place they occupy with public and local authorities in the various countries of Africa and all components of African society. They also insisted on the need to invest in Human Capital in order to anchor the decentralization process, develop local governance and impact territorial and local development.

At the end of the work of *the 2nd Edition of the FAMI2, held in Saidia*, Morocco, on 25 and 26 April 2018, the participants stressed the need, indeed the urgency to invest in African Human Capital at all levels, particularly at the local level, and to mobilize and allocate financial resources to do so.

The 3rd Edition of FAMI3, held in Ifrane, Morocco, from 10 to 14 June 2019, focused on the following theme: «Financing Learning, Training and Capacity Building of Local Elected and Staff of Local Governments in Africa: for Innovative and Sustainable Mechanisms». As outcome of this edition, participants adopted the Ifrane Call for Action for the mobilization and implementation of innovative and sustainable financing for capacity building of elected officials and staff of African Regional and Local Governments.

The 4th edition of FAMI which will be organized from November 23rd to 28th, 2020, in Tangier, Morocco, will focus on the following general theme: «Promoting Responsible, Transparent, Ethical, Effective and Accountable Local Public Institutions in Africa to Act and Impact the Decade of Action».

GENERAL OBJECTIVE

The Forum will be an opportunity to exchange on the implementation of SDG 16 at the Local Level, particularly in Africa, to discuss the obstacles and challenges faced in this field, and to share good practices and successful experiences contributing to the promotion and anchoring of responsible, transparent, ethical, effective, and accountable local public institutions to move resolutely towards Sustainable Development.

SPECIFIC OBJECTIVES

- Informing and awareness raising on the centrality of the Decade of Action, particularly in Africa;
- Stocktaking on the progress made in the implementation of SDG 16 at the Local Level, particularly in Africa;
- Stocktaking on the progress made on the implementation of the International and African Instruments on Preventing and Combating Corruption;
- Discussing Transformative Leadership that can drive positive change and lead to widespread improvements in people's lives;
- Sharing on the new Principles of Effective Governance adopted by the UN in 2019;
- Exchanging on the principles and modalities of promoting integrity of political leaders and Public administration at the local level;
- Giving visibility to and learn from good practices and successful experiences from around the

- world on issues related to the Forum Theme;
- Providing a space for awareness raising, training, capacity building, peer learning and networking for Local Elected Officials, Territorial Managers and Training Institutions;
- Discovering a new Region of the Kingdom of Morocco, namely the Region of Tangier-Tetouan-Al Hoceima;
- Organizing the 5th Academic Board of ALGA, including a Peer Learning event targeting the Anchoring Institutes of ALGA and its Partners.

DATE AND VENUE

From November 23rd to 28, 2020.

Kingdom of Morocco, City of Tangier.

PUBLIC CIBLE

- Representatives of International Organizations.
- Representatives of States and National Governments.
- Regional and Local Governments.
- National Associations of Local Governments.
- Local Elected Officials.
- Territorial Managers.
- UCLG-Africa's ALGA Anchoring Institutes and its Partners.
- Development Partners and Donors.
- Representatives of the diverse components of Civil Society.
- Academia (Universities and Training Institutes or Centers).
- Representatives of the Private Sector, etc...

THE CONCEPT OF THE FAMI4

- An Official Opening by the Organizers and the Partners.
- A KeyNote Speaker.
- Plenary Sessions.
- Workshops.
- 2 Days of information, awareness raising, capacity building and exchange of good practices on Governance, Principles of Public Administration, Transparency, Prevention and Fight against Corruption.
- 5th Meeting of the Academic Board of ALGA.
- Excursion and discovery of the Moroccan Culture and Heritage.

ORGANIZERS & PARTNERS

- United Cities and Local Governments of Africa (UCLG-Africa) and its African Local Governments Academy (ALGA).
- Partners that UCLG-Africa and its Academy will identified and mobilized.

INFORMATION ON THE FAMI4

All information on the Forum, including the program as well as practical and logistical aspects, can be

found on the UCLGAfrica ALGA Website : www.uclgafrika-alga.org

REGISTRATION TO THE FAMI4

To participate in the Forum and benefit from its work, you are kindly invited to register in advance :

- By sending your registration form to ALGA ;
- Or through the online registration platform on ALGA's Website.

FORUM REGISTRATION AND PARTICIPATION FEES

- For Members, Networks and Partners of UCLG-Africa in Africa: **300 euros.**
- For non-members of UCLG-Africa: **400 euros.**
- Spouses and accompanying persons: **100 euros.**
- For Delegations/Groups of more than 5 participants: **20% discount.**

Registration fees can be paid:

- By Bank transfer directly to the UCLG-Africa Bank Account:

BANK : BNPPARIBAS

Address: 117, Boulevard HAUSSMANN 75008, Paris - France.

Beneficiary: UNITED CITIES AND LOCAL GOVERNMENTS OF AFRICA (UCLG-Africa).

IBAN/ Bank Account Number: FR7630004005670001009726629

BIC/SWIFT code: BNPAFRPPINT

The Bank Transfer must include the following statement:

The full name of the participant + UCLG-Africa / ALGA - FAMI4 - 2020.

- Or upon arrival at the venue of the Forum and at the time of registration.

This registration fee entitles you to the following main services:

- Access and benefit from the work of the Forum,
- The Forum Kit,
- 2 coffee breaks and one lunch per day for the duration of the Forum,
- A Gala dinner,
- 1 day for the excursion,
- Facilitation of the visa process where and when necessary,
- Internal transport, particularly to and from airports in Morocco.

INTERNATIONAL TRANSPORT

For international transport, participants to the Forum are invited to handle their international transport.

VISAS

Participants from Countries for which an entry visa to the Kingdom of Morocco is required and whose Countries have an Embassy of the Kingdom of Morocco, are responsible for obtaining and paying for their own entry visa to the Kingdom of Morocco.

Those whose Countries do not have Embassies of the Kingdom of Morocco are invited to send a copy of their passport valid for at least six (6) months to the ALGA to UCLG-Africa Secretariat.

HOTELS

A list of hotels and accommodation possibilities in Tangier will be made available to participants. All accommodation must be booked and paid for directly with the hotels.

The Organizers will have a Welcome Desk at Casablanca, Rabat-Salé and Tangier Airports to welcome, inform and guide you.

ABOUT THE ORGANIZERS:

<p>CGLU AFRIQUE ET SON ACADEMIE ALGA</p>	<p>United Cities and Local Governments of Africa (UCLG Africa) is the umbrella organization and the united voice that represents Local Governments across the African continent. UCLG Africa brings together more than 350 million African citizens, more than 40 national associations and more than 2,000 cities. Promoting decentralization in Africa and within African Local Governments as autonomous and distinct spheres of government, but also contributing to the unity of the African Continent through the dynamism of local governments are among the main missions of UCLG Africa.</p> <p>For more information on UCLG-Africa : www.uclga.org - @UCLGAfrica</p> <p>Created in 2009 and operational from 2016, the African Local Governments of Africa (ALGA) is a subsidiary body of UCLG-Africa whose main mission is to promote Quality Standards in training and capacity building targeting Local Governments, to invest in the Human Capital of these entities and to anchor performance and professionalism at the local level in Africa.</p> <p>For more information on ALGA : www.uclgafrica-alga.org</p>
<p>Les Partenaires du FAMI4</p>	

